

North Somerset Council

REPORT TO THE HEALTH AND WELLBEING BOARD

DATE OF MEETING: 26 OCTOBER 2022

SUBJECT OF REPORT: NEW WAYS OF WORKING FOR THE BOARD

TOWN OR PARISH: ALL

OFFICER/MEMBER PRESENTING: MATT LENNY, DIRECTOR OF PUBLIC HEALTH AND REGULATORY SERVICES

KEY DECISION: YES

REASON: APPROVAL OF REVISED TERMS OF REFERENCE

RECOMMENDATIONS

Members of the Health and Wellbeing Board, and other stakeholders, took part in a series of three workshops under the Local Government Association (LGA) Peer review programme in July and September. The learning from these discussions has been combined into a new terms of reference document which the Board are asked to discuss and agree as its new way of working.

1. SUMMARY OF REPORT

This report summarises the learning collated during the LGA peer review workshops. These were:

- An online discussion on 27 July
- A face-to-face workshop at Weston Super Mare Museum on 9 September
- An online discussion on 28 September

The review identified a number of ways in which the Board works well, for example, a clear strategy and action plan and good working relationships between members but it identified ways in which the Board can become more effective and have clearer roles and responsibilities in the wider context of health and social care reform.

2. DETAILS

The report sets out how the Board will work in the future, but the notable changes proposed are:

- 1) An expansion of the Board membership to increase links with locality partnerships, community empowerment work, local placemaking activity and to the Police.

- 2) Agreement that all Board members have the same voting rights when agreeing actions.
- 3) A new system of formal (x3 a year) and informal appreciative enquiry meetings (number to be confirmed) be adopted to help develop understanding and insight through workshop style activity with clear recommendations for action.
- 4) Setting up a new Microsoft Teams channel for all members of the Board to be able to share information and communicate well outside of meetings.
- 5) Setting up a new operations group to develop a forward plan of meetings – formal and informal appreciative enquiry sessions – and to develop content to support analysis, recommendations and actions. Volunteers have already been identified from the Locality Partnership, VANS, Healthwatch and Public Health. Other nominations are welcome.
- 6) We will develop leadership roles from with the Board for the key elements of strategy delivery so participation and commitment is increased beyond meetings. Recommendations for leadership will be developed by the Operations Group.
- 7) Support the continued development of the Joint Strategic Needs Assessment as the key source of intelligence about our local population needs in the short, medium and long term. Members will contribute quantitative and qualitative information to help build that resource.
- 8) Adopt a three-test model for each meeting of the Board to ensure positive impact.
- 9) Develop a new quarterly newsletter to report on progress in delivering the strategy and celebrate new ways of working in North Somerset. All Board members and their organisations/networks are invited to contribute to each edition.
- 10) Establish a regular survey of local stakeholders around the impact and future development of the HAWB. This will also help to raise awareness of our work and encourage participation in the activity of the board.

3. FINANCIAL IMPLICATIONS

There are no direct financial implications of these suggested new ways of working. Board members are asked to consider how they will commit capacity to the new appreciate enquiry approach and the operations group as appropriate.

4. CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS

The HWB strategy incorporates a range of plans to support action to address climate change, for instance, via requirements to consider climate change being included as contractual requirements where possible, and community-based initiatives that aim to provide local activities and services closer to people's homes, reducing the need for travel. Action to address climate change will be considered during phase 2 of the action plan refresh process.

5. RISK MANAGEMENT

Delivery and implementation of the HWBS and action plan is overseen by the Health and Wellbeing Board and risks to delivery of this work will be identified to the Board for discussion and resolution.

6. EQUALITY IMPLICATIONS

The Health and Wellbeing Strategy includes actions targeted to areas of greatest deprivation or health need or prioritise activities that address needs in particular population groups with higher need to address health inequalities. The equality, diversity and inclusion

workstream of phase 2 of the action plan refresh will further ensure that equality implications are considered in forthcoming developments to the action plan.

7. CORPORATE IMPLICATIONS

The HWBS reflects North Somerset Council's vision of being open, fair and green via the focus on consultation, engagement, community-focused action, and ongoing review of impact; and a central aim of reducing inequalities. The strategy also aims to support a range of strategies and programmes already in place, such as the Economic Plan, Green Infrastructure Strategy, Active Travel Strategy, Volunteering Strategy, Carers Strategy, and Libraries Strategy among others, as well as being linked to strategic developments across the ICB.

The strategy has direct links and consistency with the emerging Locality Partnerships and Integrated Care Strategy to ensure consistency with health and social care priorities.

AUTHOR

Matt Lenny, Director of Public Health and Regulatory Services

APPENDICES

Appendix 1: Draft revised terms of reference for the Board.

BACKGROUND PAPERS

None